

SYN. NO. \_\_\_\_\_

AGN. NO. \_\_\_\_\_

MOTION BY SUPERVISOR ZEV YAROSLAVSKY

October 11, 2005

On September 13, 2004 the Department of Health Services issued a report entitled "King/Drew Medical Center Restructuring." This was the report that recommended approval of the Memorandum of Understanding with the Centers for Medicare and Medicaid Services, and relinquishment of KDMC's trauma designation.

Included in that report was the following:

The Department also is establishing an Academic and Clinical Oversight Panel to provide guidance and serve as a resource to the efforts to restructure KDMC's academic and clinical mission. This Panel will be comprised of a small group of academic and clinical leaders from outside organizations, such as USC and the University of California (including UCLA).

Broadening KDMC's academic partnerships will allow DHS to ensure the delivery of competent and safe care to the community and will provide an environment in which the County and Drew University can move forward to achieve the goals set forth in the Satcher Task Force report of establishing a center of excellence for urban multicultural health care delivery.

The Academic and Clinical Oversight Panel that was established included leaders in academic medicine from throughout California including the Dean of the Keck School of Medicine at USC, the Vice President of Health Affairs for the University of California, the Executive Vice-President of the Hospital Association of Southern California, and others; and was successful in providing guidance to the Department and to KDMC leadership.

MOTION

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In October, 2004 the Board hired Navigant Consulting, Inc. which issued its first assessment of conditions at KDMC on February 1, 2005. In this assessment and in a DHS report of February 7, 2005, Navigant and the Department recommended establishment of a Hospital Advisory Board that would play a major role in governance of KDMC. Navigant recommended that the Advisory Board include the following members:

- three ex officio members with vote (Dean of Drew School; President of the Professional Staff Association; and Director of DHS);

- the KDMC CEO as an ex officio member, without vote; and

- three to seven additional members with demonstrated expertise and experience in finance, business, hospital or clinic management, health plan administration and/or health and public policy; for a total of between six and ten voting members.

Navigant further recommended that the Advisory Board “should also develop a process to insure participation and ongoing input from the communities served by KDMC”; but it did not recommend community members on the Advisory Board.

On February 8, 2005 this Board approved the Advisory Board, “in concept, to be comprised of a membership substantially as recommended in the February 1, 2005 report” and posed a series of further questions. On February 22, 2005 this Board approved Navigant’s recommendation for a HAB of 13 voting members (none of them to be community members); and an expanded oversight role.

Now, the HAB has proposed a set of by-laws which increase its membership to

between 14 and 18 voting members. Criteria for membership have been vastly expanded and a series of other changes has also been proposed. Taken as a whole,

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the HAB that is now before us and that has been functioning on an informal basis for the last several months is vastly different from that which was originally approved by this Board.

**I, THEREFORE, MOVE** that the County Counsel be instructed to revise the proposed by-laws for the KDMC Hospital Advisory Board (HAB) to:

- 1) Confine the HAB's purpose to providing medical and business oversight of the operations of King Drew Medical Center for the purpose of regaining its accreditation, and to advise the Director of DHS and the Board of Supervisors on these matters;
- 2) Reduce the membership of the HAB to the level originally proposed by the Board of Supervisors (6 to 10 members). The CAO shall be charged with the responsibility for soliciting input from the Board of Supervisors and other stakeholders in order to recommend a pared down membership for the HAB;
- 3) Include provisions in the by-laws that preclude professional, institutional or other conflicts on the part of members of the HAB.

**I FURTHER MOVE** that the County Counsel and the CAO return to the Board with their recommendations at its October 25<sup>th</sup> meeting.